The Past, present, and Future of the Advanced Technology Center (ATC)

Masayuki Hirabayashi

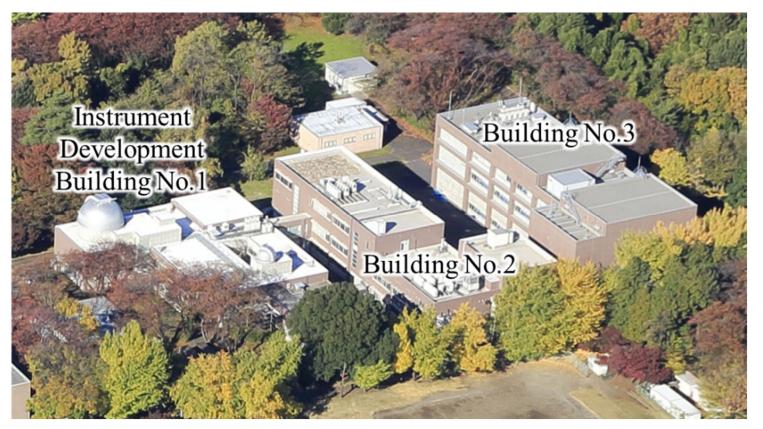
Advanced Technology Center National Astronomical Observatory

December 8, 2022 NAOJ Future Planning Symposium 2022

A brief overview of ATC

ATC is the center of instrument development for ground base and space telescopes at NAOJ. It covers Optical/IR and radio astronomy, as well as gravitational wave detection system.

Established in 1993 at NAOJ Mitaka campus initially for Subaru Telescope, ATC now covers ALMA, KAGRA, TMT, SOLAR-C, JASMINE, etc., and has now 53 employees (research, engineering, and support staff).



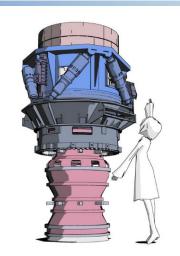
Brief history

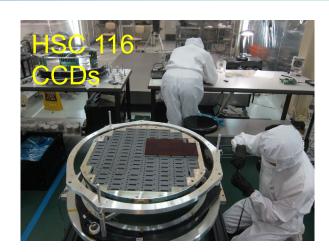
	1990	1995	2000	2005	2010	2015	2020
Organizati on			ed preceding	支術センター" ATC "天文機器 ▲2005 Estab ▲2005 ALMA	lished currer Band 4, 8 ,1	t ATC "先端技	ed
Facility	▲19	94 Bldg. No.′	•	03 Bldg. No.2 ▲2006 Bldg	? (E) completo g. No.2 (W) c	ompleted	lg. No.3 build
Project	Subaru		Hind	LMA	KAGRA TMT		
Director	•	Y. Kobaya	shi	S. Tsun	eta T. Nog	H. Takar juchi Y. l	mi Jzawa M. Hirabayasl

Achievement

1) Instruments for Subaru Telescope:

Suprime-Cam (Prime focus camera), Adaptive optics, Hyper Suprime Cam (1.5 deg FOV prime focus camera for 8m telescope), etc

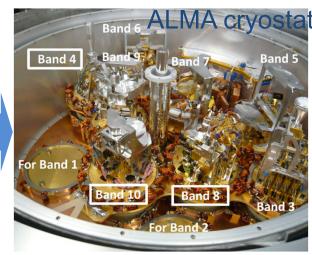




2) ALMA receivers:

Bands 4, 8, 10 receivers, 73 units for each band and 219 in total. Band 10 was the most challenging high frequency receiver for ALMA. ATC developed all the mixers and the systems in-house.





3) Space programs

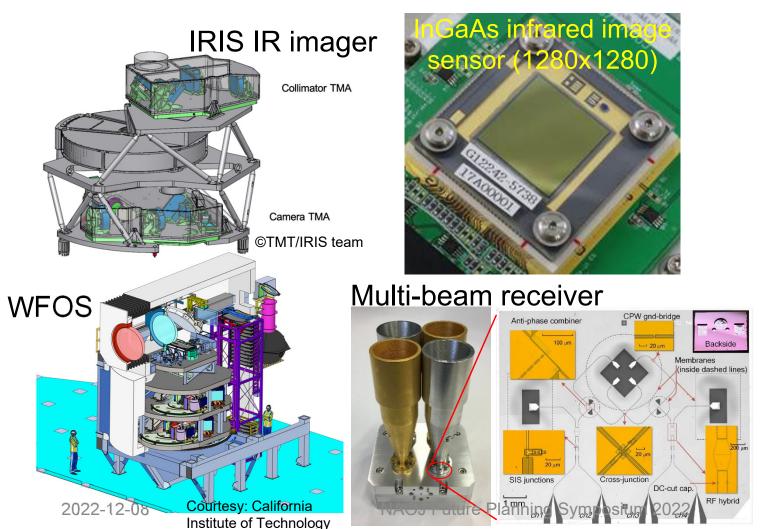
Hinode (Solar telescope 50 cm), CLASP (rocket launched Ly-α spectrograph)



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Current activities

- 1) TMT instruments IRIS (IR imager& spectrograph) imager development and WFOS
- 2) KAGRA gravitational wave telescope
- 3) ALMA future development: Band 1, Band 2, Wideband RF/IF, Multi-beam etc.
- 4) Infrared detector: InGaAs image sensor with low-noise CMOS readout circuit
- 5) Space programs, SOLAR-C, JASMINE





Missions

- 1. to support astronomical projects (ground and space) as a research and development center for advanced technologies (astronomical project support),
- to pioneer internationally competitive technologies related to astronomy (development of new technologies), and
- 3. utilizing the above opportunities, to provide scientific activities and educational programs for undergraduate and graduate students, and young researchers and engineers (young scientist training).

from ATC-TD-001

Goals

1. (astronomical project support)

- (a) to support the technical development of NAOJ's ground-based telescope instruments, especially ALMA, Subaru, and TMT, and to successfully complete the development of these instruments;
- (b) to support the technical development of the instruments that NAOJ participates in the development, such as KAGRA, JASMINE mission system, and SOLAR-C_EUVST mission system, and to complete the development of these instruments successfully;
- (c) to support Japan's participation in astronomical missions and projects planned or carried out by domestic and foreign research institutes and space agencies such as JAXA, NASA, and ESA, and to provide instruments developed in cooperation with ATC for those missions;

from ATC-TD-001

Goals (cont'd)

2. (development of new technologies)

- (a) to initiate new technologies and conduct proof-of-concept of the technologies in line with the long-term roadmap of ground and space missions;
- (b) to develop observational instruments that can be provided to the actual environment required by each mission in accordance with the long-term roadmap of ground and space missions;

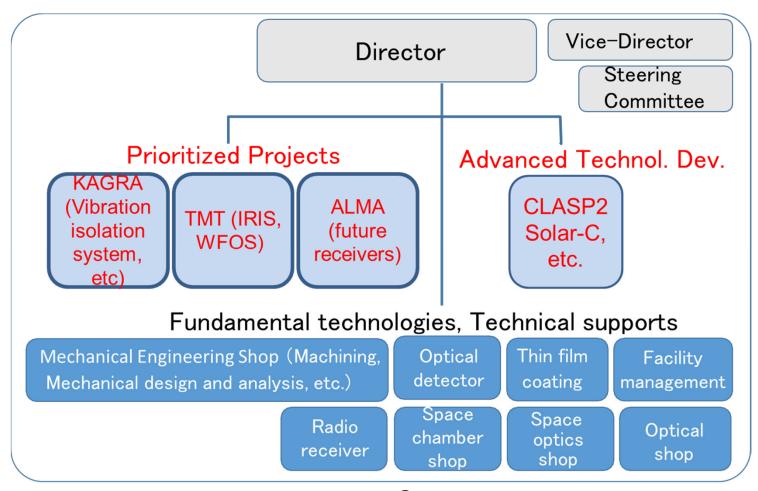
3. (young scientist training)

- (a) to educate undergraduate and graduate students, and young scientists and engineers to develop highly skilled young people;
- (b) to help provide and maintain opportunities for undergraduate and graduate students and young scientists and engineers to participate in international collaborations and build international networks;

from ATC-TD-001

Actions to achieve "Reorganization"

Past organization structure (staff belonged to the projects)



Pros

- Acquire technologies from practical works
- Work as "one team" for achieving each project goal

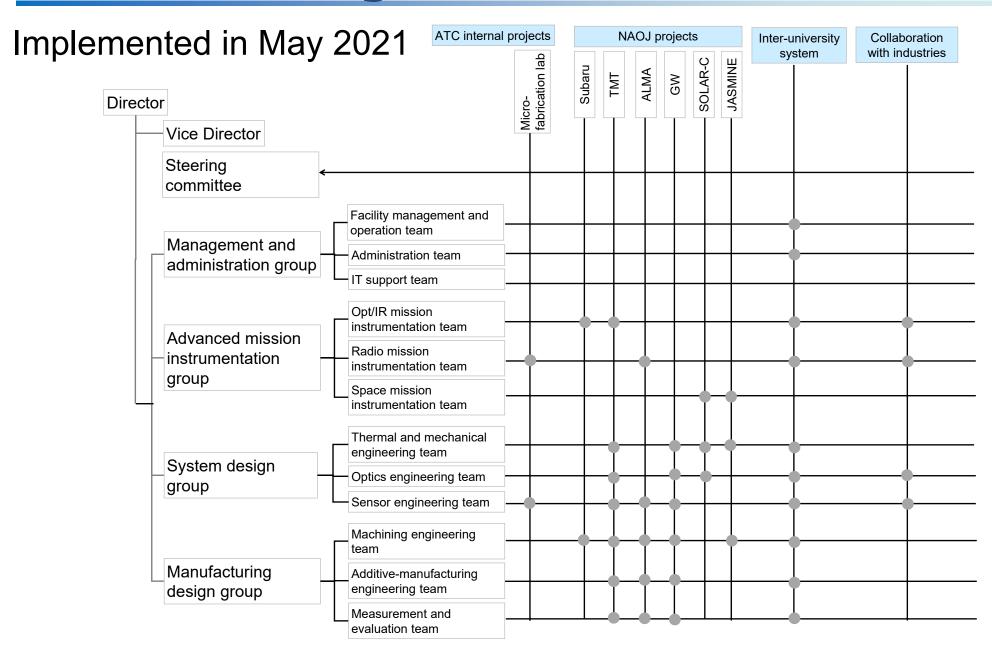
Cons

- Not necessarily improve skills of staff.
- No sharing technologies between projects even though they are similar

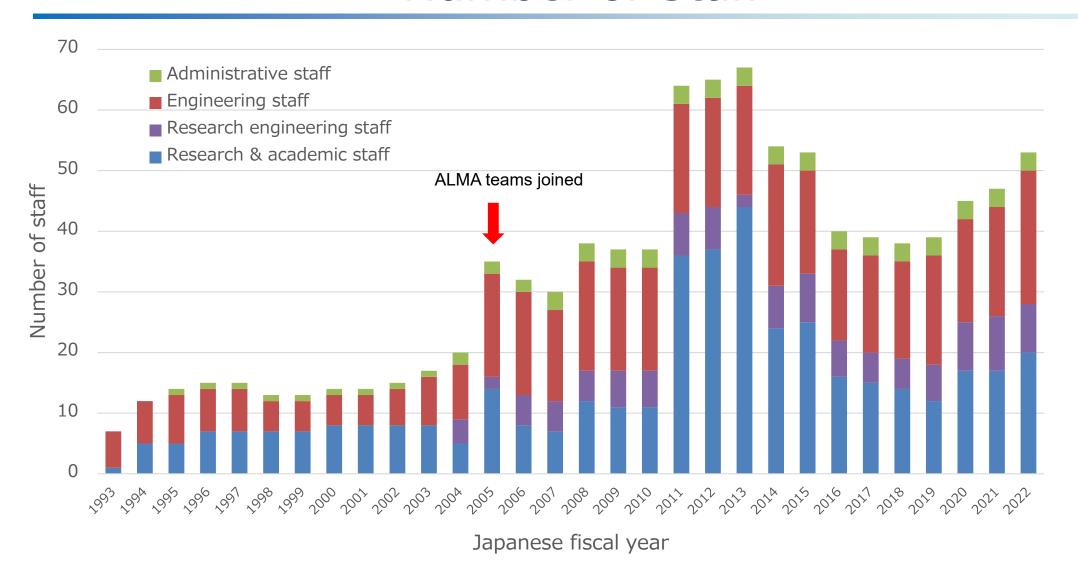
Philosophy of the New Organization

- To achieve project (mission) goals with limited personnel and budget,
 - It is necessary to share acquired technologies in each technical area, keep and develop them, and implement new technologies.
 - It is important to improve the skills of staff belonging to ATC, and a structure is needed to realize it
- •In order to do so,
 - The technical areas are divided into the following four groups,
 - Management and Administration Group
 - Advanced Mission Instrumentation Group
 - System Design Group
 - Manufacturing Design Group
 - Teams are established within the groups to further subdivide technical areas

New Organization Structure

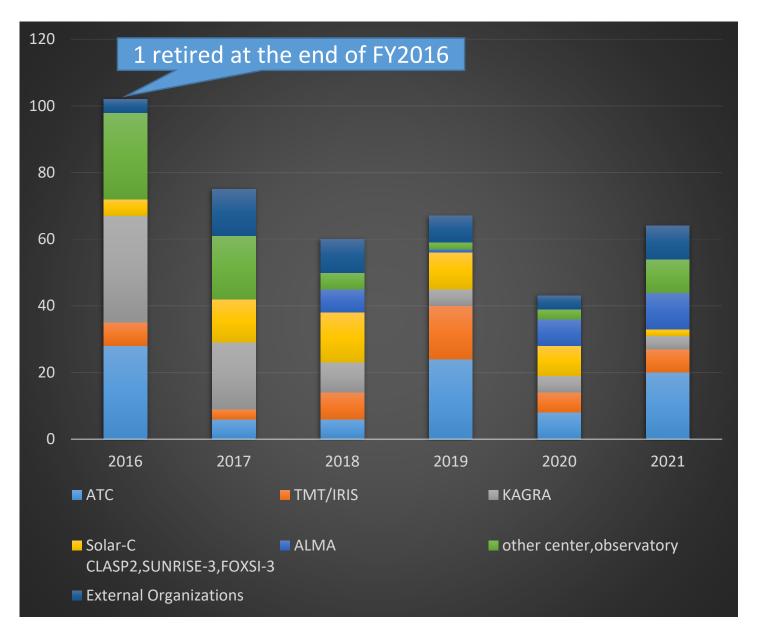


Number of Staff



ATC has been requesting NAOJ top management to hire necessary staff, resulted in increasing the number.

Number of work requests (Manufacturing)



Main machines

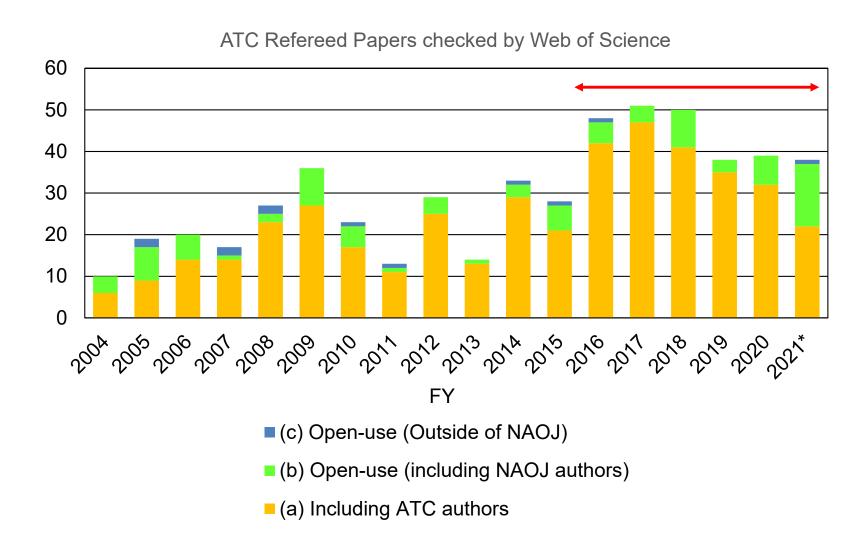


Two Wire-EDMs



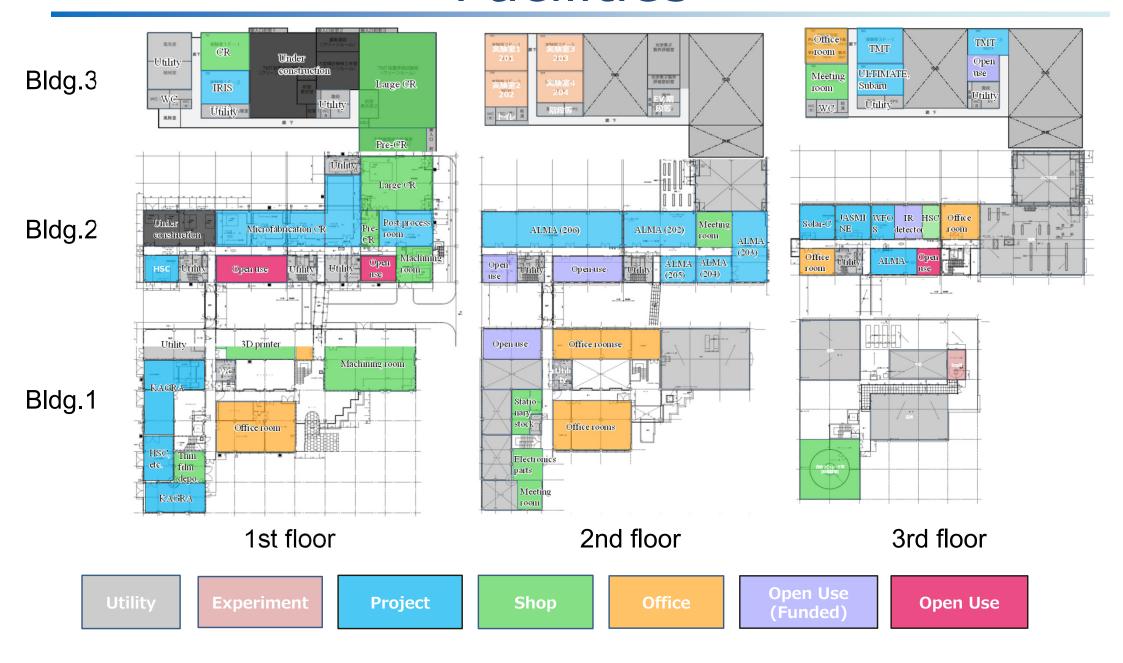
5-axis machining center

Number of papers (international journal)

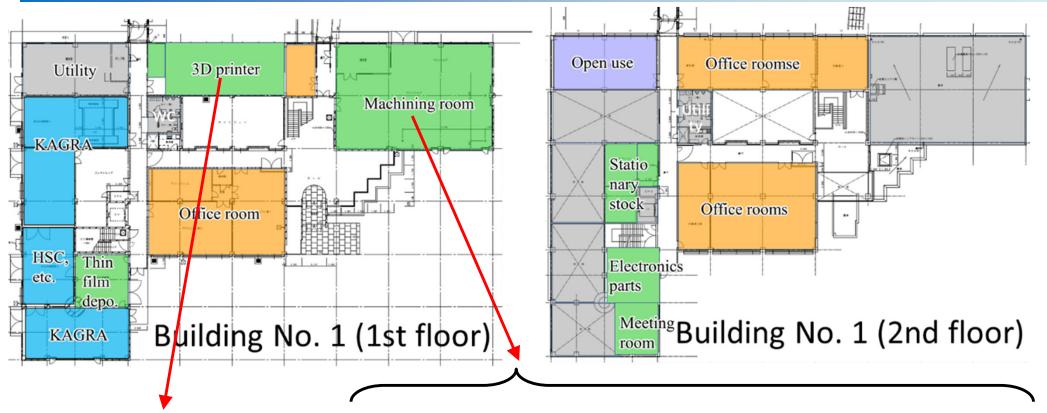


In FY2016-2021, number of papers are more than the other terms.

Facilities



Facilities (Building No.1)



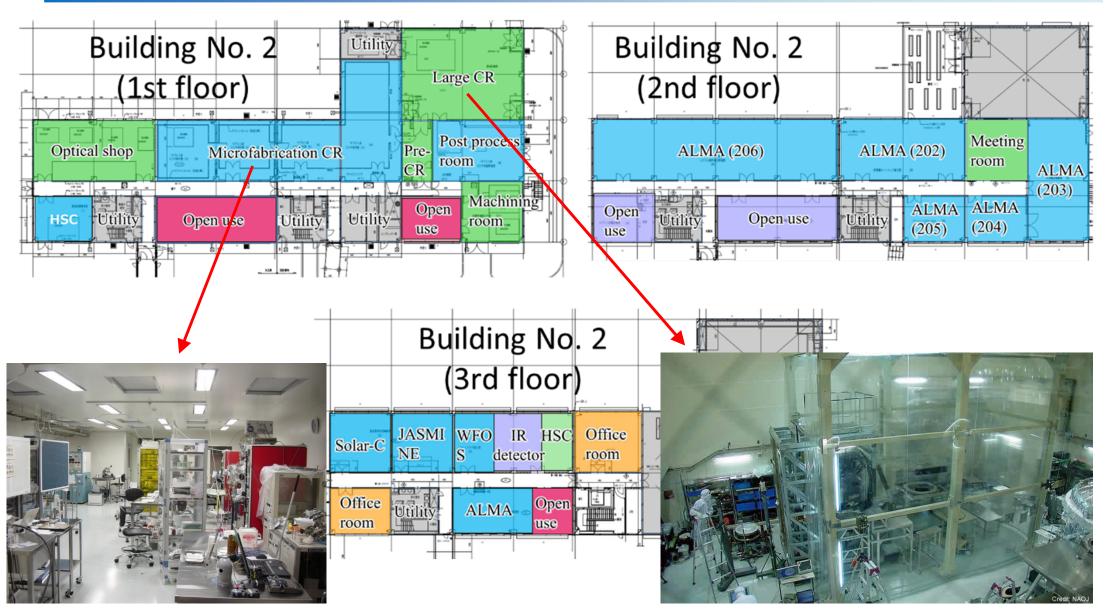






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Facilities (Building No.2)



SIS clean room equipment

1. Photolithography equipment







2. Measurement equipment







3. Thin-film deposition systems





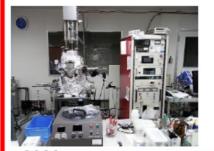


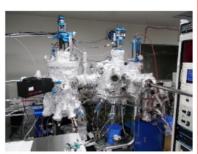


4. Dry etching systems



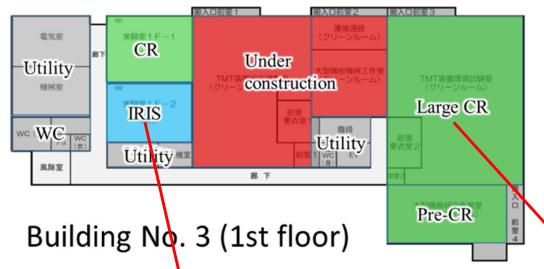


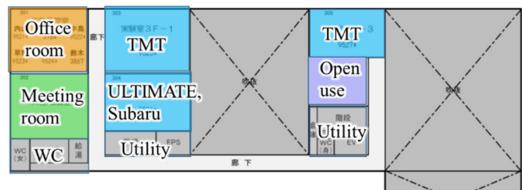




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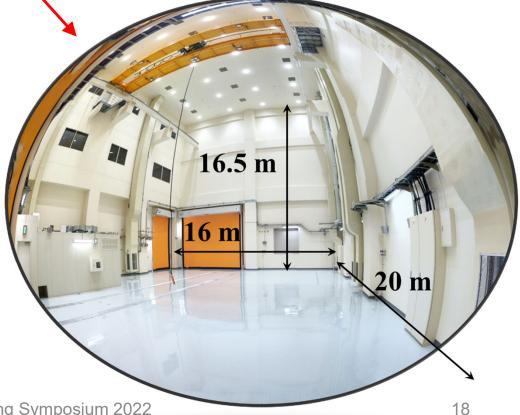
Facilities (Building No.3)





Building No. 3 (3rd floor)





Expansion of SIS clean room

Past

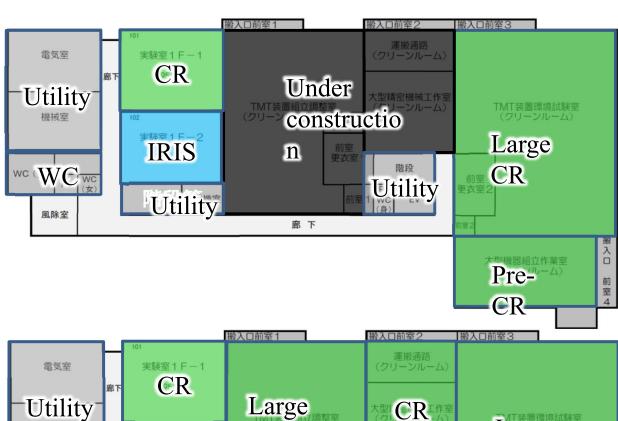
Next year (budgeted)



Building No.2 1st floor

Construction of Large CR

Current



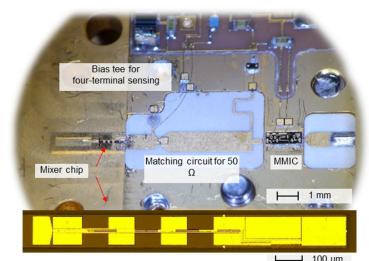
Future (requesting budget)

CR Large CR CR for **IRIS** for wc (WC wc test integratio Utility Utility 風除室 n Pre-Building No.3 1st floor CR

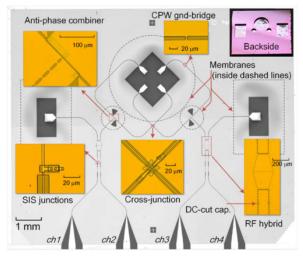
Promising technology 1

Radio-wave field

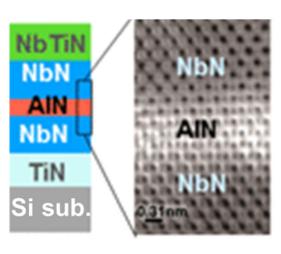
Direction of technology development: wideband, multibeam, high frequency



Wide RF/IF SIS mixer by T. Kojima



SIS mixer IC for multi-beam by W. Shan & S. Ezaki



Epitaxial NbN SIS junctions by K. Makise

Superconducting device fabrication technology is essential.



Come PRI-GOOD (R)

Two associate professors and one research engineer have been successfully hired.

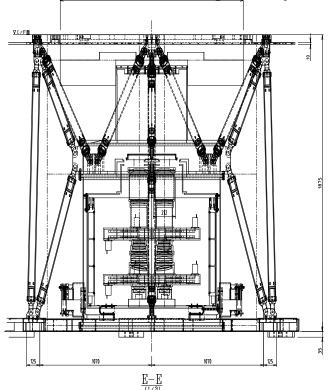
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Promising technology 2

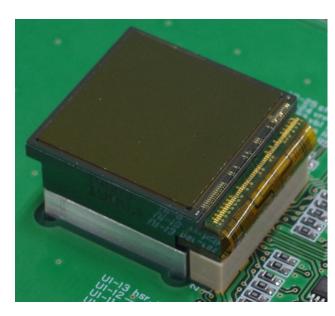
Optical and IR field

 Direction of technology development: high sensitivity, high resolution, wide field of view, spectroscopy, but impossible to cover everything at ATC

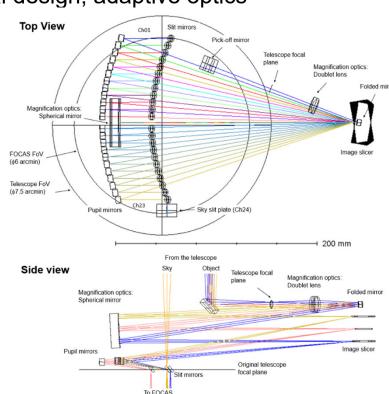
Identified teghnologies: System integration, detector, IFU, optical design, adaptive optics



Wide Field Imager for ULTIMATE Subaru / design led by K. Motohara



InGaAs infrared image sensor (1280x1280) developed by H. Nakaya



FOCAS IFU designed by S. Ozaki, T. Tsuzuki et al.

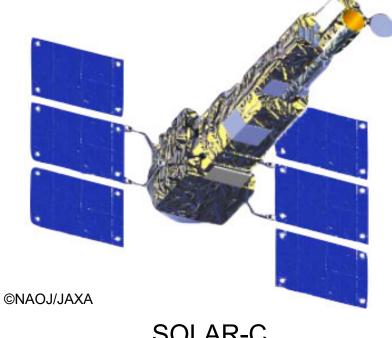
One professor, one associate professor, two senior lecturers, and one research engineer have been successfully hired.

Promising technology 3

Space mission filed

- Direction of technology development: to participate in future international large space mission
- There are JASMINE and SOLAR-C projects to obtain necessary fundamental technologies





SOLAR-C

To ensure the success of the projects, two professors and one senior specialist have been successfully hired.

Evaluation of ATC engineering technologies

	Item	SRON (71 persons)	UK ATC (~75 persons)	ATC (54 persons)	Evaluation	
Capability of developing instrument	Mechanical design	Yes	Yes	Yes	Fair	
	Mechanical production	Yes	Yes	Yes	Fair	
	Electrical design	Yes Both analog and digital	Yes	No Few staff	Needs improvement	
	Electrical production	Yes	Yes	No Outsourcing	Needs improvement	Outsou rcing
	Optical design	No Designed by project members?	Yes	Yes Few staff	Good	
	Software design	Yes Included in electrical design	Yes	No Designed by project members or ADC	Needs improvement	
	Systems engineering	Yes	Yes	No Designed by project members	Needs improvement	Outsou rcing
	Safety and product assurance	Yes (6 persons) Rich in experiences	No	Yes Engineering Promotion Office is preparing	Needs improvement	Outsou rcing
Experience	Spaceborne instrument	Rich	Herschel/SPIRE, WST/MIRI etc.	SOLAR-B	Needs improvement	
	Large ground-based instrument	Not so rich	Rich	Rich	Good	

Strength: Close communication between Mechanical/Optical designs and Mechanical production teams.

Weakness: Electrical engineering, systems engineering, spaceborne instrument

Recommendations in external evaluation

- External evaluation was held in March 2022
- Committee member: M. Hidaka (AIST), N. Iyomoto (Kyushu Univ.), N. Kuno (Univ. of Tsukuba), A. Lee (UCB), A. Moore (ANU), T. Shimizu (ISAS), W. Wild (CTA Obs.)

Recommendation from the committee	Action plan of ATC
ATC experiences a shortage of staff particularly in two main areas: maintenance and servicing of the clean room, and too few engineering staff in the area of electrical engineering. To maintain and strengthen the world-leading role of the ATC, the panel recommends considering improvements in these two areas of staff shortage.	Hiring engineering staff for clean room maintenance. Hiring a professor and a research engineer of electrical engineering.
Considering that good systems engineering is a key element in handling technically complex instrumentation, the committee encourages the ATC and NAOJ to consider establishing and strengthening a common system engineering effort within ATC.	OJT in projects. Participate in SE training course. (11 people from ATC in 2022) Hiring research and academic staff in systems engineering.

Recommendations in external evaluation (cont'd)

Recommendation from the committee	Action plan of ATC
The ATC plays a very important role in the education of undergraduate and graduate students. The number of accepted students increased in 2021 by the efforts of ATC staff, and the committee encourages the ATC to continue this effort.	Enhance publicity of "open-facility program, joint R&D program".
There have been no students at SOKENDAI in the last few years. The committee encourages the ATC to more proactively and aggressively advertise to undergraduate students the opportunities at ATC. ATC could also increase the number of master students in engineering disciplines.	Enhance publicity of ATC at the guidance of Sokendai. Raise the profile of ATC academic staff in Sokendai. General PR activity. (ex. renewal of HP)

Report of the External Evaluation Committee (EEC) for the NAOJ Advanced Technology Center, May 2022

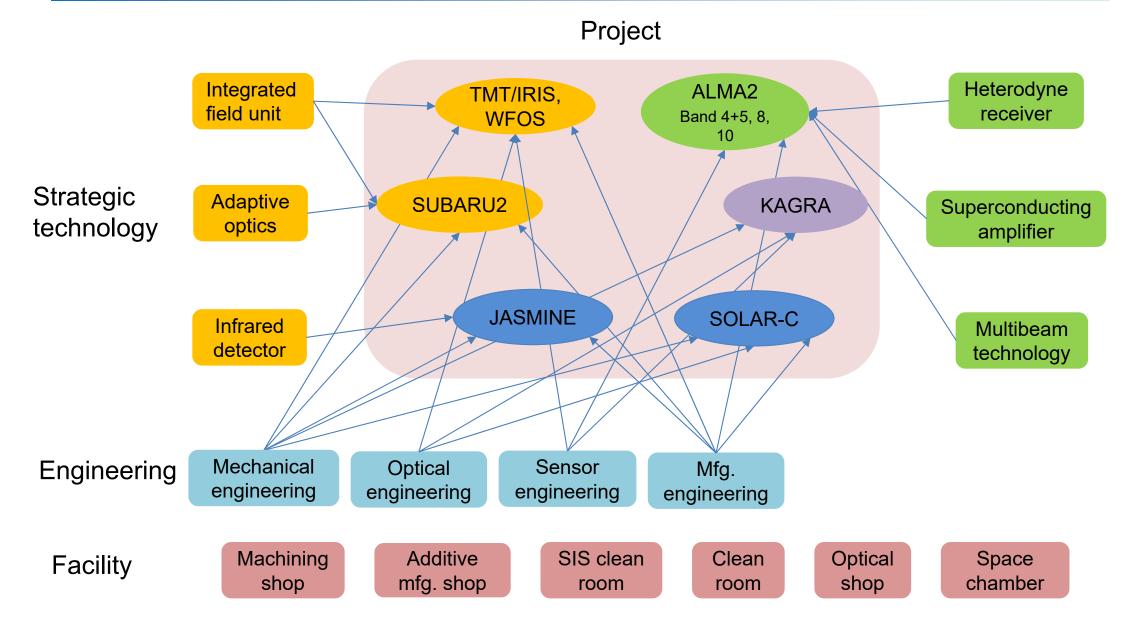
Strengthening organizational competence (plan)

- Improve organizational competence as a group of engineers, in addition to working on projects.
 - Formulate and implement a training plan within the ATC.
 - Shift from staffing to projects to receiving "contracted" jobs from projects
 - Provide opportunities to acquire skills through secondment to external organizations (JAXA, SRON, KEK, etc.)
- Create a mechanism to provide quantitative feedback on ATC resource consumption to projects
 - Billing, work-hour reporting, etc.

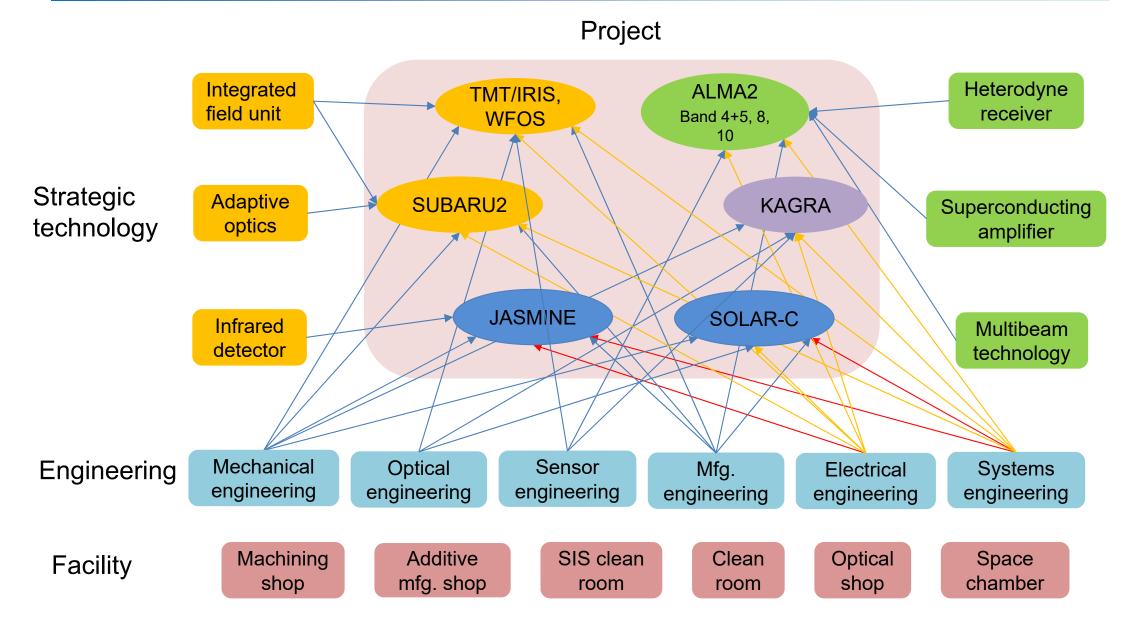
Strengthening organizational competence (plan)

- •Create a mechanism to discover future ATC human resources through its role as an Inter-University Research Institution.
 - Currently, acceptance of students who aspire to become engineers in the future is low
 - Increase opportunities for engineering students to experience ATC's design and manufacturing by introducing an internship system for engineering students, etc.
- Create a culture of taking on difficult challenges
 - Since the difficulty level of assignments is not taken into account in performance evaluation, there is few incentives to set challenging assignments
 - Create a system that identifies assignments with high difficulty and evaluates efforts even if the level of achievement is low.

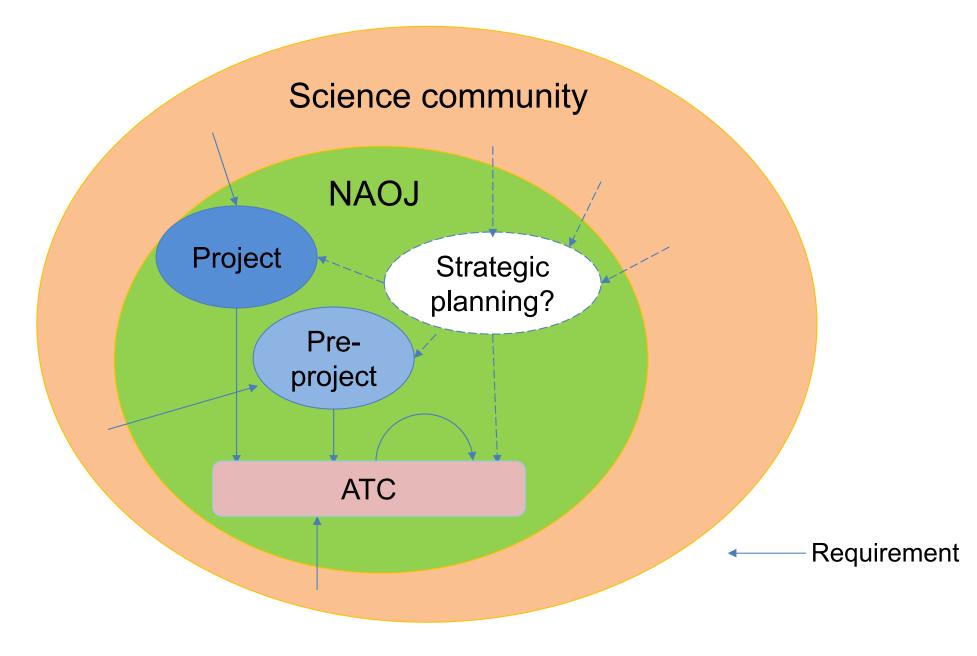
Technology map



Technology map



How to make a strategic roadmap?



Summary

- ATC has been technologically contributing to the success of projects in NAOJ
- In order to develop future technologies for the astronomical community, ATC is improving
 - facility capability
 - human resources
 - organizational competence
- Strategic planning based on the requirements of the astronomical community is essential to make a long-term technology roadmap